Working Title	Name	
Divisional Coordination and Issues Ma	nager	
Position Number	Division, Branch/Unit Health Workforce	Ministry
		Health
Present Class Manager 2	Requested Class Manager 2	Levels to Deputy Minister (Not including incumbent level) 2
Dept ID Program Code Project	Code (if applicable)	

POSITION SUMMARY: Briefly describe the main purpose of the position, and why it exists for the most part (See Management Job Description Writing Guide Page 7).

The Divisional Coordination and Issues Manager reports directly to the Assistant Deputy Minister (ADM) of Health Workforce, and works closely with senior Division staff and the Chief of Staff to the Deputy Minister to accomplish core Division and Ministry goals. As an integral member of the Divisional leadership team, this position anticipates and identifies strategically relevant issues and ensures the Division is positioned to manage and respond appropriately to them.

The Divisional Coordination and Issues Manager provides advice, assistance and support to the ADM in the ongoing strategic and operational management of the Division. This position ensures the flow of information between the ADM's office, the Division, the department, external stakeholders, and the offices of the Deputy Minister and Minister. This position is also expected to build and maintain relationships throughout government and industry to maintain and improveknowledge networks for the ADM.

Excellent communication, coordination and interpersonal skills are required to support the office of the Assistant Deputy Minister, and coordinate the corporate deliverables of the Division. The ability to collaborate with stakeholders, assess and prioritize issues, research and coordinate supporting information and facilitate appropriate action will contribute to the success of the Ministry. In addition, this position will work collaboratively with partner Ministries in achieving our shared goals.

Responsibilities include coordinating major initiatives and projects, delegating responsibilities and project components to senior Division staff and contributing to policy development, formulation and review. This position also provides research, analysis, and planning support allowing decision makers to make informed and knowledgeable decisions.

SPECIFIC ACCOUNTABILITIES: List the most important end results or outcomes of the position and how they are achieved. Each end result shows what the position is accountable for, within what framework and what the added value is. Normally a position has 4-8 core end results. For each end result approximately 3-6 activities should be described (See Writing Guide Page 8).

- 1. Strategic Oversight: Issues and Relationship Management Manages and oversees a comprehensive system to respond to urgent, ongoing and emergent issues, requests, briefings and special projects to facilitate the smooth operation of the Division:
 - Establishes and maintains effective relationships and communication linkages with the Minister's office, Deputy Minister's office, ADM offices and staff, as well as key stakeholders, and Ministry partners; to ensure the ADM is aware of emerging and critical issues and has appropriate input and briefings to make decisions.
 - Works to build and maintain relationships with professional contacts within government and industry to improve knowledge networks for the ADM and the Ministry.
 - Works closely with cross-divisional Coordination and Issues Managers to maintain operational and strategic awareness.

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- Acts as a broker and the primary contact on the issues between the Deputy Minister's office, Minister's office, and other ADM offices; and occasionally with other Ministries.
- Identifies issues through regular communication with the Deputy Minister's office and Division and Ministry staff; monitoring strategic initiatives, key projects, delivery of services, internal and external environments; and reviewing Division and Ministry briefings and reports.
- Assesses, prioritizes and researches issues and inquiries with Divisional implications. Determines matters
 requiring ADM's attention.
- Works independently or with Division representatives, to resolve as many issues as possible without involving the ADM.
- Facilitates actions, responses, and integrated resolutions by bringing the key players together and/or assigning responsibility to the appropriate Division representative.
- Represents the ADM, as requested, at meetings/briefings/events to report back on issues and outcomes.
- Acts as a confidential aide to the ADM, recommending action as appropriate, regarding operational activities.
- Keeps abreast of political and technological change that may impact the Division or department and prepares the ADM accordingly.
- 2. Divisional Management, Planning and Support Ensures the ADM and senior Division representatives are supported in achieving the mandate, goals, objectives and operations of the Division.
 - Participates in the Divisional leadership team; contributes to the determination of strategic directions for the
 Division; helps identify and prioritize items for discussion by the team; provides information to determine and
 clarify actions required; and follows up on action items that are assigned.
 - Fosters, facilitates, and leads consultation, collaboration, and participation in activities across the Division.
 - Manages strategic and transitional planning for the Division, including providing direction to and integrating
 perspectives of senior Division representatives to ensure plans reflect Division priorities and strategic direction of
 the Ministry and government.
 - Coordinates and contributes to special projects and initiatives as directed by the ADM, including research and preparation of responses.
 - Accompanies the ADM to meetings as required; provides input and perspectives; summarizes views of the
 participants and suggests strategies to resolve issues and problems.
 - Coordinates and prepares background information, presentation material, and speaking notes for the ADM when necessary.
- 3. Communication and Information Management Effectively manages communications and information requirements to ensure the efficient and effective operation of the Division and the ADM's Office.
 - Establishes, implements and monitors comprehensive communication and information management strategies to facilitate and enhance communication and information flow within the Division, the Ministry and externally.
 - Works collaboratively with the Ministry Coordination and Issues Management team and supports the Deputy Minister's Chief of Staff for overall Ministry issues and projects.
 - Manages Deputy Minister and Minister requests on an urgent basis or resulting from meetings and committees, including those originating from the Ministry Executive Team meetings.
 - Manages and coordinates the preparation of briefings and background materials for Executive Team meetings such as SMT or MDM. This includes coordinating with representatives from the Executive Operations branch, Communications staff, and other Division and Ministry contacts as needed, as well as delegating activities to senior Division representatives and staff.
 - Responds to and resolves inquiries, often of an urgent and sensitive nature, through management of activities internal and external to the Division.
 - Ensures Branch Heads are kept informed on issues affecting their respective areas and works directly with them to develop options/alternatives for ADM consideration.
 - Provides leadership to Branch representatives to ensure that assignments are addressed in an appropriate, timely and coordinated manner.
- 4. ADMO Operations ADM's office is appropriately managed to ensure efficient, effective and coordinated operations and outcomes
 - Provides leadership and coordination of day-to-day activities to for the ADM's office (ADMO).
 - Informs ADM of the status of key initiatives, general administration and operations with the Division.
- 5. Action Requests (AR) Briefings Correspondence
 - Reviews ARs for content, ensuring adherence to Ministry policy.

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- Reviews incoming and outgoing correspondence for content, strategic positioning, style and tone and ensure that follow-up is appropriately directed.
- Prepares briefings and other correspondence, as required for ADM/DM/MO signature.
- 6. Contract and Grant Management
 - Reviews contracts for the ADM ensuring adherence to Ministry and legislative requirements.
 - Ensures sound contract and grant management practices for the Division in accordance with Ministry and government policies, procedures and practices.
 - Liaises with Finance, Legal and Legislative Services and Human Resources DMO about contentious issues.

KNOWLEDGE/EXPERIENCE: Include information on required diplomas and degrees along with identifying the most important knowledge factors, including knowledge about practical procedures, administrative, specialized techniques, etc. Detail specific training if there is an occupational certification/registration requirement for the position. Specify the type of experience required for the position (see Writing Guide <u>Pages 9-10</u>).

Knowledge

- Sound understanding of the Division's mandate, priorities, business, goals, strategies, relevant policies, legislation, regulations, and organizational structure, including a thorough understanding of government and Ministry strategic directions and business goals as they relate to the Division mandate.
- Specific knowledge of:
 - Department/government planning processes and requirements.
 - Minister and Deputy Minister correspondence guidelines.
- General knowledge of:
 - Various department/government acts and regulations.
 - Department's position on a variety of issues.
 - Provincial political system.
 - Political, societal, and executive decision-making environment in which the Division and Ministry operate.
 - Fiscal planning and forecasting cycle/processes.
 - Quality assurance principles.
 - Business/operational planning processes to maximize the Division outcomes (deliverables) and continually develop and implement innovative processes to maximize effectiveness and efficiencies.

Skills and Abilities

- Strategic, systems thinking, analytic, and conceptual skills.
- Leadership, team building and interpersonal skills.
- Organizational and issues management skills.
- Planning and project management skills.
- Problem-solving skills.
- Excellent communication skills (verbal, written, and electronic).
- Proven ability to develop and implement practical procedures and systems that reflect best practices.
- Ability to develop and maintain professional relationships with senior executives and staff of government departments.
- Demonstrated ability to promote teamwork, collaboration, and partnership at all levels.
- Ability to simultaneously manage a range of issues of varying scale and urgency.
- Flexibility to accommodate changing priorities in a fast paced environment.

Qualifications:

- Related degree and experience working in executive offices and/or management positions.
- Experience within the public sector and/or health care system.

LEADERSHIP AND BUSINESS KNOW-HOW: Specify the level of integration, organization and leadership skills required to produce the results expected of the position. Provide recent examples (See Writing Guide <u>Pages 10-11</u>).

The Divisional Coordination and Issues Manager is expected to provide information, advice and support to the department by leading teams on projects and garnering information from a wide range of sources on short notice within tight timeframes. The incumbent will have limited authority, and must influence stakeholders in order to provide the required level of support to the ADM. To do this successfully, the Divisional Coordination and Issues Manager must build relationships within the Ministry and government. It is essential that the incumbent work collaboratively, communicate extensively and demonstrate knowledgeable leadership in order to build the trust and sense of shared responsibility required for success in this role.

PROBLEM SOLVING: Describe difficult or challenging situations the position is typically expected to solve; the degree of originality of the solutions; and the assistance available (See Writing Guide <u>Pages 11-12</u>).

Analytical and evaluative skills are required to assess issues and inquiries in order to determine their urgency, impact and to connect to the appropriate program staff to ensure a coordinated and timely response. The Divisional Coordination and Issues Manager must be able to access appropriate resources quickly and develop approaches that ensure timely and accurate responses.

The incumbent is often required to assume projects without reference to similar past initiatives, requiring the incumbent to think strategically and "outside the box". Projects are assigned on an ad-hoc basis and are often within the ADM's office either due to the level of difficulty or political sensitivities; much information is highly confidential and must be treated as such. This requires balancing multiple objectives and input from various sources, often within a short time frame.

Difficult or challenging situations

The Divisional Coordination and Issues Manager is continually faced with situations involving ambiguity and must exercise extensive judgement and problem-solving skills to support the ADM to achieve the Division mandate and priorities. The nature of the issues that are presented range from the day-to-day issues arising from internal operations to emergent issues arising from the Deputy Minister's Office or external environment.

- This position is relied on to anticipate, detect and assess complex issues to determine their level of urgency and provide leadership to others in developing associated approaches for resolution.
- Resolution of issues in the context of considerable consultation and/or the absence of the ADM.
- Gaining the cooperation of others to work together to resolve issues in the midst of competing priorities. This is dependent on the incumbent's ability to establish effective relationships and demonstrate knowledge of Divisional and corporate issues and sensitivities. The challenge will be to cultivate a sense of shared responsibility across the Division for outcomes.
- Provision of immediate responses to the Deputy Minister's office and the Minister's office requiring research and problem-solving skills, and sound judgement within tight timelines and the ability to remain calm under pressure.
- The need to identify priorities when everything is a priority.

RELATIONSHIPS/CONTACTS: Identify internal and/or external clients, partners and stakeholders with whom your position communicates and indicate the frequency, purpose and nature of the contact (i.e. how they are affected by recommendations, decision-making and action(s) taken) (See Writing Guide <u>Pages 12-13</u>).

Clients	Frequency	Nature and Purpose of Contact	
Internal: Deputy Minister's Office	Daily	 Keep advised/take direction 	
ADM	Daily	 Keep advised/take direction 	
ADMO Staff	Daily	 Collaborate on projects; share information 	
Branch Leaders and Staff within the Division	Daily	 Share information; maintain awareness of priorities and how they might impact projects 	
Branch leaders and staff across other Divisions	As Required	 Engage participation as needed in projects 	
Corporate Services (e.g., Finance, Legal and Legislative Services, Procurement)	As Required	 Liaise on a regular basis as needed during specific projects 	
External stakeholders	As Required	 Engage participation as needed in projects; align projects with broader Ministry or health system initiatives 	

IMPACT AND MAGNITUDE OF JOB (SCOPE): Identify how the position directly affects results, and the extent to which stakeholders are affected by those results. Provide recent examples (See Writing Guide <u>Pages 13-14</u>).

This is a key advisory role within the department. The contributions of this role have impact within the Division, the department and may have impact on the government's approach to issues. This role supports decision making made at the ADM level which is often the basis for Deputy Minister and Ministerial policy decisions. For example, this role will coordinate the response to questions from both the Minister and Deputy Minister offices. Those questions may be from constituents, industry stakeholders, or other government departments. This role is also a key contributor to internal communication processes within the Division, which impacts senior leaders directly. The Divisional Coordination and Issues Manager is expected to act independently, but does get support from the ADM and the Deputy Minister's Chief of Staff, and must work collaboratively with the ADM Divisional Coordination and Issues Managers team.

CHANGES SINCE LAST REVIEW: Identify significant changes, that have impacted the major responsibilities and accountabilities assigned to your position since the last review (See Writing Guide <u>Page 14</u>).

Addition of the following responsibilities:

• Oversight for divisional contract and grant management.

COMPARABLE POSITIONS: List comparable GOA benchmarks (See Writing Guide Pages 14-15).

ORGANIZATION CHART: A current organization chart that includes supervisor, peers and staff MUST be attached. Include whether employee is permanent, wage, temporary or contract and indicate position numbers (See Writing Guide <u>Page 15</u>).